

The number of projects cancelled and rejected, and the volume of man-hours consumed by such projects, may, to the uninitiated, appear to be a dissipation of labor. Such projects comprised 21% of total research in FY 55 and 3% in first half, FY 56. Projects were cancelled because: (a) the analyst exhausted his material and found it insufficient to support a study, (b) the exigencies of emergency support priorities called for discontinuance, (c) the primary analyst separated from the Agency (or transferred to priority operations in another component), or (d) an opportunity existed to combine projects, for efficiency and conservation. Projects were rejected for one reason only--despite their completion, they failed to conform to the standard of quality of ORR intelligence reports.

Cancelled or rejected projects, however, may not be an irretrievable loss. A future day may bring material, or analytical skills, sufficient to warrant a resumption of such a study.